ved For Release√2001/08/01 : CIA Rbb750

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JUL 19 1964

Date:

Between the Lines.

Intelligence Estimates

'Philosophical Convictions' Injected Into Cuban Report

Washington — A govern-ment process which is practically unknown to all citizens is the system used to produce "estinational intelligence mates."

"Estimates" do not refer to budgetary matters but are supposed to be fullyrounded appraisal of a situation, reco m m endations and pos-



Miss Roosevelt sibilities. These "estimates" occupy a decisive position in formulating In its "summary of major new policies or in justifying findings," the report stated policies about to be implethat: "Faulty evaluation and mented.

Indeed, a special group calling itself the Board of National Estimates exists within the Central Intelligence Agency specifically to compile and write national intelligence estimates. These estimates ultimately are concurred in by the United States Intelligence Board (USIB) which operates within the National Security Council structure.

All other intelligence gathering agencies, including the Defense Intelligence Agency, the service intelligence agencies, and the FBI, have repre-sentation on the USIB. The National Intelligence Estimates which evolve in this manner are used by the President, the National Security Council, and the Department of State and the Defense Department as a basis for policy

Wital to Survival

Understandably, our top most Government officials are so involved in routine bureau cratic affairs that they rel more and more on these es timates to determine their ow attitudes, approval or disap proval of the most crucial is sues of national and international life Approved to Belgasen 2001/08/04iciClass our personal and collective sur vival and extinction.

EDITH KERMIT ROOSEVELT

Yet, often these re drawn up according to preconceived theories or conclu-ions. Instead of reflecting hard intelligence facts, many of our national intelligence estimates reflect preconceived policies or justification for polcies already implemented.

The tip-off that this is in fact the case is seen in the interim report on the Cuban military buildup, put out by the Preparedness Investigating subcommittee of the Senate Armed Services Committee.

the predisposition of the intelligence community to the philosophical conviction that i would be incompatible with Soviet policy to introduce strategic missiles into Cuba re sulted in intelligence judg ments and evaluations which later proved to be erroneous.

'Schedules' Furnished

How do such "philosophical convictions" get injecte into the determination of na tional intelligence estimates?

Estimates are usually base upon requests or "schedules furnished by the State Depart ment. The word "schedules in this context does not refe to anything so crude as a rai road or time schedule. It is capsule description of an a signment.

These "schedules" are a tually a few paragraphs co taining virtual instructions the intelligence agencies the determine in advance wh they are supposed to find, F example, let us take the fo lowing typical State Depart ment schedule setting the rection on the Cuban milita buildup.

"The establishment on C be used against the Unit

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States would be incompatible with Soviet policy as we presently estimate it. It would indicate a far greater willing-less to increase the level of isk in U. S. Soviet relations han the USSR has displayed hus far, and would have imortant policy implications, in other areas.

"However, Soviet military lanners have almost certainy considered the contribution